NATIONAL SECURITY AGENCY
FORT GEORGE G. MEADE, MARYLAND 20755

Executive Registry

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AD/DCI/NIPE
Room 7E22, CIA Headquarters
Washington, D. C. 20505

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Dear

   As you have requested, I have put together some thoughts on the
R&D Institute under consideration in the IHC with a view to identifying
other alternatives which would have a lower resource impact. I agree
that the proposed Institute submitted by the R&D Subcommittee is too
grand to fly in the current environment.

   Other alternatives that I have considered include:

      a.   A reduced version of the proposed Institute which might
considerably be scaled down by a factor of 2 or 4 and still be a viable
operation.

      b.   The use of one of the Defense Department laboratories as
the base from which to expand activities related to the Intelligence
Community's IHC interests. The most likely candidate would be RADC.
Even a 10-12 man level of activity could become a constructive force
if properly directed.

      c.   An agency of the Intelligence Community such as CIA or
NSA could try to carry out a community program. This is difficult to
achieve because of the conflict of interest.

      d.   A not-for-profit group like Mitre Corporation (who inci-
dentally are doing work in information sciences when I last checked)
could also be contracted to carry out a directed program in this area.

      e.   There may be some way that ARPA could be utilized although
they do not have a laboratory themselves. They do have a program in the
area which they carry out via contractors as I am sure you are aware.

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My own thought is that in a very austere resource environment the idea of tasking RADC has the most merit. I don't have any idea about the practical problems of making such arrangements.

Sincerely,

25X1

Assistant Director, NSA
for
Science and Technology